Cabinet



Title of Report:	Revenues Collection Performance and Write-Offs				
Report No:	CAB/FH/15/003				
Report to and date:	Cabinet	t		17 February 2015	
Portfolio holder:	Stephen Edwards Cabinet Member for Resources, Governance and Performance Telephone: 07711 457657 Email: <u>stephen.edwards@forest-heath.gov.uk</u>				
Lead officer:	Rachael Mann Head of Resources and Performance Telephone: 01638 719245 Email: <u>rachael.mann@westsuffolk.gov.uk</u>				
Purpose of report:	To consider the current revenue collection performance and to consider writing off outstanding debts, as detailed in the exempt Appendices.				
Recommendation:	exempt follows 1. Exer £10, 2. Exer	: appen : npt Apj 049.96 npt Apj	dices to pendix :	e amounts detailed in the o this report be approved, as 1: Council Tax totalling 2: Business Rates totalling	
Key Decision: (Check the appropriate box and delete all those that <u>do not</u> apply.)	£3,953.90. Is this a Key Decision and, if so, under which definition? Yes, it is a Key Decision - □ No, it is not a Key Decision - ⊠				
	d until se			be published within 48 hours ays have elapsed. This item is	
Consultation:		Leadership Team and the Portfolio Holder for Resources and Performance have been consulted with on the proposed write-offs.			
Alternative option(s)	See paragraphs 2.1 and 2.2				
Implications: Are there any financia	tions?	Yes ⊠ No □ • See paragraphs 3.1 to 3.3			

Are there any staf		Yes 🗆 No 🖂			
If yes, please give					
Are there any ICT	•	Yes 🗆 No 🖂			
yes, please give de					
Are there any lega	l and/or policy	Yes 🛛 No 🗆			
implications? If yes	s, please give	The recovery procedures followed			
details		have been previously agreed; writing			
		off uncollectable debt allows staff to focus recovery action on debt which is			
Are there any equa	ality implications?	Yes 🛛 No 🗆			
If yes, please give	details	• The application of predetermined			
			edures ensures that		
		everybody is treated consistently.Failure to collect any debt impacts			
		on either the levels of service			
		provision or th	ne levels of charges.		
		All available re	emedies are used to		
		recover the de	ebt before write off is		
		considered.			
		• The provision	of services by the		
		Council applie	s to everyone in the		
		area.			
Risk/opportunity	assessment:	(potential hazards or	opportunities affecting		
Risk/opportunity	assessment:				
Risk/opportunity Risk area	assessment:	(potential hazards or			
		(potential hazards or corporate, service or	project objectives)		
	Inherent level of risk (before controls)	(potential hazards or corporate, service or	project objectives) Residual risk (after controls)		
Risk area	Inherent level of risk (before controls) Low/Medium/ High*	(potential hazards or corporate, service or Controls	project objectives) Residual risk (after controls) Low/Medium/ High*		
Risk area Debts are written off	Inherent level of risk (before controls)	(potential hazards or corporate, service or Controls Extensive recovery	project objectives) Residual risk (after controls)		
Risk area Debts are written off which could have	Inherent level of risk (before controls) Low/Medium/ High*	(potential hazards or corporate, service or Controls Extensive recovery procedures are in	Residual risk (after controls) Low/Medium/ High*		
Risk area Debts are written off	Inherent level of risk (before controls) Low/Medium/ High*	(potential hazards or corporate, service or Controls Extensive recovery	Residual risk (after controls) Low/Medium/ High*		
Risk area Debts are written off which could have	Inherent level of risk (before controls) Low/Medium/ High*	(potential hazards or corporate, service or Controls Extensive recovery procedures are in place to ensure that all possible mechanisms are	project objectives) Residual risk (after controls) Low/Medium/ High*		
Risk area Debts are written off which could have	Inherent level of risk (before controls) Low/Medium/ High*	(potential hazards or corporate, service or Controls Extensive recovery procedures are in place to ensure that all possible mechanisms are exhausted before a	project objectives) Residual risk (after controls) Low/Medium/ High*		
Risk area Debts are written off which could have been collected.	Inherent level of risk (before controls) Low/Medium/ High* Medium	(potential hazards or corporate, service or Controls Extensive recovery procedures are in place to ensure that all possible mechanisms are exhausted before a debt is written off.	Residual risk (after controls) Low/Medium/ High* Low		
Risk area Debts are written off which could have been collected. Ward(s) affected	Inherent level of risk (before controls) Low/Medium/ High* Medium	(potential hazards or corporate, service or Controls Extensive recovery procedures are in place to ensure that all possible mechanisms are exhausted before a debt is written off. All wards will be a	Residual risk (after controls) Low/Medium/ High* Low		
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Risk area Debts are written off which could have been collected. Ward(s) affected Background pape (all background pape published on the w	Inherent level of risk (before controls) Low/Medium/ High* Medium	(potential hazards or corporate, service or Controls Extensive recovery procedures are in place to ensure that all possible mechanisms are exhausted before a debt is written off. All wards will be a None 1. (Exempt) – A	project objectives) Residual risk (after controls) Low/Medium/ High* Low affected ppendix 1 – Council		
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1. Key issues and reasons for recommendation(s)

- 1.1 The Revenues Section collects outstanding debts in accordance with either statutory guidelines or Council agreed procedures.
- 1.2 When all these procedures have been exhausted the outstanding debt is written off using the delegated authority of the Head of Resources and Performance for debts up to £2,499.99 or by Cabinet for debts over £2,500.00.
- 1.3 It is best practice to monitor the recovery procedures for outstanding debts regularly and, when appropriate, write off irrecoverable debts.
- 1.4 Provision for irrecoverable debts is included both in the Collection Fund and the General Fund and writing off debts that are known to be irrecoverable ensures that staff are focussed on achieving good collection levels in respect of the recoverable debt.

2. Alternative options

- 2.1 The Council has appointed a firm of bailiffs to assist in the collection business rates and Council Tax and also has on line tracing facilities. It is not considered appropriate to pass the debts on to another agency.
- 2.2 It should be noted that in the event that a written-off debt become recoverable, the amount is written back on, and enforcement procedures are re-established. This might happen, for example, if someone has gone away with no trace, and then they are unexpectedly 'found' again, through whatever route.

3. Financial implications and collection performance

- 3.1 Provision is made in the accounts for non recovery but the total amounts to be written off are as follows with full details shown in Exempt Appendices 1 and 2.
- 3.2 As at 31 January 2015, the total National Non Domestic Rates (NNDR) billed by Anglia Revenues Partnership on behalf of Forest Heath District Council (as the billing Authority) is £22.59m per annum. The collection rate as at 31 January 2015 was 90.98% against a profiled target of 91.30%
- 3.3 As at 31 January 2015, the total Council Tax billed by Anglia Revenues Partnership on behalf of Forest Heath District Council (includes the County, Police and Parish precept elements) is just over £25m per annum. The collection rate as at 31 January 2015 was 92.18% against a profiled target of 92.05%.